

Fort Worth Independent School District
180 Western Hills Elementary School
2023-2024 Improvement Plan

7DEOH RI &RQWHQWV

Comprehensive Needs Assessment

5HYLVHG \$SSURYHG 6HSWHPEHU

'HPRJUDSKLFV

'HPRJUDSKLFV 6XPPDU\

:HVWHUQ +LOOV (OHPHQWU\ LV D QG WKURXJK WK JUDGH SXEOLF VFKRRO EXLOW LQ LQ W

*HQQGHU)HPDOHV 0DOHV

ODFNHG DQ DGHTXDWH DPRXQW RI VXSSOHPHQWDO WUDLQLQJ WKDW VXSSRUW WKH YDULRXV ZR
3UREOHP 6WDWHPHQW WWHW 3ULBOLWLRU HWKH VFKRRO \HDU LV KLJKHU WKHQ WKH SUHYLI
JUDGH ZLWK WKH ORZHVW SHUFHQWDJH LV WKLUG JUDGH WZLWLF BXV SHHOQWRHFRYGDJXWHZEX
PRQLWURU VWXGHQW DWWHQGDQFH 2XU FDPSTXV KDV D WUDQVLHQW UDW

6WXGHQW /HDUQLQJ

6WXGHQW /HDUQLQJ 6XPPDU\

\$V ZH HQWHU WKH VFKRRO \HDU RXU WHDFKHUV ZLOO EFXLQWFKHSLQVHF5RGG LQDUURIGLPS
SURJUDPV H[SRVHG VWXGHQWV WR D PRUH UREXVW ULJRURXV DQG FXOWXUDOO\ UHOHYDQW WI
LQFUHDVH LQ RYHUDOO FDPSXV VFRUH :H H[SHULHQFHG JURZWK LQ DOO JUDGH OHYHOV DV HYL

RQ RXU 02< 0\$3 *URZWK GDWD RI RXU WK JUDGHUV PHW WKHLU SURMHFWHG JURZWK LQ PDW
2XW RI VFKRRO VXVSHQVLRQV '\$(3V ,66 HWF GHFUHDVHG IURP LQ WR

3UREOHP 6WDWHPHQWV ,GHQWLI\LQJ 6WXGHQW /HQUQLQJ 1HHGV

3UREOHP 6WDWHPHQW 3ULRULWLJHG

Priority Problem Statements

3UREOHP 6WDWPHQW GDWD IURP WKH 67\$\$5 6FRUHV \$IULFDQ \$PHULFDQ VWXGHQWV DUH W
5RRW &DXGH LWLRQDO WUDLQLQJ LV QHHGHG LQ XQGHUVWDQGLQJ VWXGHQWV RI FRORU EXLOGL
FRORU

3UREOHP 6WDWHPHQW \$UHDUQLQJ

3UREOHP 6WDWPHQW RXU (PHUJHQW %LOLQJXDO VWXGHQWV PHW RU H[FHHG WKHLU (2< 0\$3 SL
5RRW &DXGH FDPSXV ODFNHG DQ DGHTXDWH DPRXQW RI VXSSOHPHQWDO WUDLQLQJ WKDW VXSSR
6ZDKLOL 3RUWXJXHVV

3UREOHP 6WDWHPHQW \$UHDU

3UREOHP 6WDWHPHQW FKHUV GR QRW EHOLHYH WKH\ FDQ HDVLO\ FKDQJH WKHLU WHDFKLQJ VW\
5RRW &DXGH LWLRQDO WUDLQLQJ LV QHHGHG WR DVVLVW WHDFKHUV LQ UHILQLQJ WKHLU WHDFKI
3UREOHP 6WDWHPHQW \$UHDU

3UREOHP 6WDWPHQW RI VWXGHQWV LQ QG UG JUDGH UHPDLQHG LQ IRXQGDWLRQDO VNLO
5RRW &DXGH FKHUV QHHG UHVRXUFHV DQG WUDLQLQJ WR SURYLGH VWXGHQWV PRUH RSSRUWXQL
3UREOHP 6WDWHPHQW \$UHDU 3URJUDPV

3UREOHP 6WDWPHQW RXW RI WKH)RFXV UHIHUUDOV RI WKHP LQFOXGHG WKH IROO
REVFHQLWLHV
5RRW &DXGH FDPSXV QHHGV WR WUDLQ RI VWDII DQG VWXGHQWV LQ HPRWLRQDO UHJXODWLR
3UREOHP 6WDWHPHQW \$UHDU

3UREOHP 6WDWPHQW QFH IRU WKH VFKRRO \HDU LV KLJKHU WKHQ WKH SUHYLRXV VFK
ORZHVW SHUFHQW DJH LV WKLUG JUDGH ZLWK '\$ DQG VHFRQG JUDGH ZLWK
5RRW &DXGH FDPSXV QHHGV WR UHHDYDOXDWH FXUUHQW V\WHPV LQ SODFH WR WUDFN DQG PRQLWRL
3UREOHP 6WDWHPHQW \$UHDV

Comprehensive Needs Assessment Data Documentation

7KH IROORZLQJ GDWD ZHUH XVHG WR YHULI\ WKH FRPSUHKHQVLYH QHHGV DVVHVPHQW DQDO\VI
,PSURYHPHQW 3ODQQQLQJ 'DWD

- 'LVWULFW JRDOV
 - &DPSXV JRDOV
- 3ODQQQLQJ DQG GHFLVLRQ PDNLQJ FRPPLWWHH

6XSSRUW 6\VWHPV DQG 2WKHU 'DWD

- 2UJDQLJDWLRQDO VWUXFWXUH GDWD
- 6WXG\ RI EHVW SUDFWLFHV

\$FWLRQ 6WHS 'HWDLOV

5HYLHZV

\$FWLRQ ~~6WHS~~ DQG GHVLJQ ULJRXURXV PRQWKO\ SURIHVVLRQDO GHYHORSPHQW DQG FRQGXFW
LQVWUXFWLRQDO VWUDWHJLHV

7DUJHWHG 6XSSRUW 6WUDWHJ\
3UREOHP 6WUDWHJ\PHQWVH DUQLQJ





\$FWLRQ 6WHS 'HWDLOV	5HYLHZV			
\$FWLRQ 6WHS D GDWD DQDO\ VW WR DVVLVW LQ FRPPRQ DVVHVVPHQW FUHDWURQWLPHLQWOLRQV RYHUVHH WHVWLQJ WUDLQLQJ ,QWHQG HG \$XEROFZLGH 3URYLGHU 3UHVHQWHU'DWUSROO5HWSRQVLEOH 'DWH V 7L\$XUUDPH 'HOLYHU\ 0)HWKRGR)DFH)XQGLQJ 6RXUWH , ()	1RY	-DQ	0DU	-XQH
	1R 3URJUHVV \$FFRPSOLVKH &RQWLQXH 0R X\LVFRQWLQXH			

6WUDWHJ\GXFV PRQKO\ VWXGHQW WHDFKHU DQG DGPLQ WHDFKHU GDWD PHHWLQ
6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW

ЗПВЛГЕНН ЗННЛНМНН ЗННЛВӨ ЗНЛЗВӨЛГЕОН .DMD ЗӨДО/ЛМ ЗЕЬГӨ.DMH А ЛГЬННДЬН ЖЬ

'LVWULFW(D*ROO/LWHUDF\

(6) /HYHUV
 /HYHU +LJK 4XDOLW\ ,QVWUXFWLRQDO 0DWHULDOV DQG \$VVHVVPHQWV /HYHU (IIHFWLYH
 7DUJHWHG 6XSSRUW 6WUDWHJ\
 3UREOHP 6WUDWHJHQWV HFKRRO J3URFHVVHV 3URJUDPV

\$FWLRQ 6WHS 'HWDLOV	5HYLHZV			
\$FWLRQ 6WHS DFKLHYHPHQW JDS 3XUFKDVH QHHGHG PDWHULDOV E\ 1RYHPEHU ,QWHQG HG \$XLOA 0 6WXGHQWV WHDFKHUV DQG DGPLQ 3URYLGHU 3UHVHQWHU 3ULQFLSDOV 'DWH V 7LW OH , 'HOLYHU\ 0)DFK RGR)DFH	TXDOLW\)	WUDWHJHQWV	LQ	6WUDWHJHQWV
	1RY	-DQ	0DU	-XQH
	&RDFKHV	7HDFKHUV		
 1R 3URJUHVV  \$FFRPSOLVKH  &RQWLQXH 0R  I\LVFRQWLQXH				

6WUDWHJHQWV HFKRRO WXWRULQJ IRU ELOLQJXDO VWXGHQWV LQ QHHG RI U
 6WUDWHJ\ V ([SHFWHG LQ 6WUDWHJHQWV ZLOO UHFHLYH WDUJHWHG DIWHUVFKRRO LQWHUY
 6WDII 5HVSRQVLEOH 7HDFKHUV DQG \$GPLQ
 7LW OH ,
 7(\$ 3ULRULWLHV
 %XLOA 0

3URYLGHU 3UHVHQWHU7HDFKVRQ 5HVSRQVLEOH
'DWH V 7LRRMUPEHU
'HOLYHU\ 0)DFKVRGR)DFH

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'LVWULFW(D'ROO/LWHUDF\
,QFUHDVH WKH SHUFHQWDJH RI UG JUDGH VWXGHQWV ZKR VFRUH DW PHHWV JUDGH

6FKRRO 3HUIRUPDQ%EV2EGMRQW6L7\$5 UHVXOWV WK *UDGH UHGGLQJ KDG DQ LQFL
ODVWHUV WK *UDGH KDG DQ RYHUDOO \$SSURDFKHV OHHWV ODVWHUV
OHHWV DQG GHFUHDVH LQ ODVWHUV ,Q DGGLWLRQ ZH KDYH D GHFUHDVH ZL'
:H ZLOO GHFUHDVH RXU '10 E\ ZKLOH LQFUHDVLRQJ \$SSURDFKHV OHHWV DQG ODVV
+LJK 3ULRULW\
(YDOXDWLRQ 'DWD\$6RXUFHV

6WUDW&RQGXFW :HHNO\ 'DWD OHHWLQJV ZKHUH WHDFKHUV UHYLHZ VWXGHQW ZRUN \
VWUDWHJLHV

6WUDWHJ\ V ([SHFWHQGHUHQV,PSDFW DFKLHYHPHQW DQG LQGLYLGXDOLJHG WDUJHWHG LQ
6WDII 5HVSQRVLEOH\$GRUOLRQVWRUQV ,QVWUXFWLRQDO &RDFKHV 'DWD \$QDO\ VW DQG 7HDFK
7LWOH ,

6WLW(\$DFULRULWLHV
,PSURYH ORZ SHUIRUPLQJ VFKRROV
(6) /HYHUV
/HYHU (II--iav OH ,

'LVWULFW(D'ROO0DWK
,QFUHDVH WKH SHUFHQWDJH RI UG JUDGH VWXGHQWV ZKR VFRUH DW PHHWV JUDGH

6FKRRO 3HUIRUPDQ%EV2EGRQW6L7\$5 UHVXOWV 2XU WK JUDGH VWXGHQWV LQFUH
JUDGH GHFUHDVHG E\ LQ \$SSURDFKHV DQG \$IULFDQ \$PHULFDQ GHPRJUDSKLFV GHI
GHFUHDVHG E\ 0DWK ZLOO KDYH DQ RYHUDOO GHFUHDVH LQ \$SSURDFKHV E\

+LJK 3ULRULW\

(YDOXDWLRQ 'D7\$5RXUFHV

'LVWULFW&&RDO
,QFUHDVH WKH SHUFHQWDJH RI VWXGHQWV JUDGXDWLQJ ZLWK D &&05 LQGLFDWRU II

6FKRRO 3HUIRUPDQ% DIVZEMRQWLS\$ 5HDGLQJ ,QFUHDVH WKH SHUFHQWDJH RI
5HDGLQJ (QJOLVK E\ E\ 0D\
%DVHG RQ 67\$\$ 5HDGLQJ ,QFUHDVH WKH SHUFHQWDJH RI JUDGH VWXGHQWV
%DVHG RQ 67\$\$ 5HDGLQJ ,QFUHDVH WKH SHUFHQWDJH RI LGHQWLILHG 6SHFLDC
0D\
(YDOXDWLRQ 'DWD 6RXUF, QWHULP \$VVHVPHQW &DPSXV 5RVWHU E\ 6WXGHQW *URXS 5HDGLQJ

6WUDW'DL\ LQVWUXFWLRQ LV SURYLGHG DW WKH GHSWK DQG FRPSOH[LW\ RI WKH J
FODVVURRP DFWLYLWLHV DVVLJQPHQWV IRUPDWLYH DQG VXPPDWLYH DVVHVPHQW

6WUDWHJ\ V ([SHFWHG 5HQXUMV, FSLDF W WXGHQW DFDGHPLF VXFFHVV ZLOO EH HYLGHQW E\ IRU
6WDII 5HVSQRVLEOH/7R 3URQFLVSDQLQJ

7(\$ 3ULRULWLHV
%XLOG D IRXQGDWLRQ RI UHGLQJ DQG PDWK &RQQHFV KLJK VFKRRO WR FDUHHU DQG FROO
(6) /HYHU
/HYHU +LJK 4XDOLW\ ,QVWUXFWLRQDO 0DWHULDOV DQG \$VVHVPHQWV /HYHU (IHFWLYH
7DUJHWHG 6XSSRUW 6WUDWHJ\
3UREOHP 6WUXPHQWV 6DKRQJ 3URFHVVHV 3URJUDPV

\$FWLRQ 6WHS 'HWDLOV	5HYLHZV			
\$FWLRQ 3URVSLGH WLPD DW VWDII PHHWLQJV DQG 3/&V IRU WHDFK OHVVRRQV DQG XQLWV ,QWHQG HG \$XGFKGHV 3URYLGHU 3UHVHQWHU,/73HULRG LSHDVSQRVLEOH 'DWH V 7LRIQLRFLHU 'HOLYHU\ 0)HWKRG	HUV WR XGPHDWWHQG DQGLD			
	1RY	-DQ	0DU	-XQH

<p>\$FWLRQ 6WHS 'HWDLOV</p>	<p>5HYLHZV</p>			
<p>\$FWLRQ 6WHS DRS D F\FOH RI OLWHUDF\ LQVWUXFWLRQDO ZDONV W &UHDWLYH &XUULFXOXP DQG 5HDGLQJ DFDGHPLHV DQG LPSOHPHQW ,QWHQG HG \$XOEFKQJW 3URYLGHU 3UHVHQWHU3UHQVROO5HSRQWLEOM 3ULQFLSDOV 'DWH V 7L\$XUXDPM 0D\ &ROODERUDWLQJ&MSDUWPHQWV 'HOLYHU\ 0)DWKRGR)DFH</p>	<p>W KDW LQFQXOEWLEWHUY FRY</p>	<p>QXOEWLEWHUY DQ</p>	<p>BWLRQV 0DU</p>	<p>DWLRQV ZHXH</p>
<p>0% 1R 3URJUHVV \$FFRPSOLVKH &RQWLQXH 0R'X\LVFRQWLQXH</p>				

6FKRRO 3HUIRUPDQFH 2EMHFWLYH

'LVWULFW&&RDO
,QFUHDVH WKH SHUFHQWDJH RI VWXGHQWV JUDGXDWLQJ ZLWK D &&05 LQGLFDWRU II

6FKRRO 3HUIRUPDQ%EVZHEMRQWLYH67\$\$\$5 5HDGLQJ ,QFUHDVH WKH SHUFHQWDJH RI
ODWK E\ OD\
%DVHG RQ 67\$\$\$5 5HDGLQJ ,QFUHDVH WKH SHUFHQWDJH RI \$IULFDQ \$PHULFDQ V\
(YDOXDWLRQ 'DWD 6RXUF,OWHULP \$VVHVPHQW &DPSXV 5RVWHU E\ 6WXGHQW *URXS 5HDGLQJ

6WUDW'HHJ\HORS DQG PDLQWDLQ D GDWD LQIRUPHG FXOWXUH WR HQVXUH HYLGHQFH
6WUDWHJ\ V ([SHFWHGHDFFKXOWZPSDFWH GDWD LQIRUPHG LQVWUXFWLRQ WR SRVLWLYHO\ LPS
6WDII 5HVSQRVLEOHBURQFLSDLOWR\ZQJ

7LWOH ,

7(\$ 3ULRULWLHV
%XLOG D IRXQGDWLRQ RI UHGGLQJ DQG PDWK &RQQHFW KLJK VFKRRO WR FDUHHU DQG FROO
(6) /HYHUV
/HYHU (IIHFWLYH ,QVWUXFWLRQ
7DUJHWHG 6XSSRUW 6WUDWHJ\
3UREOHP 6WUDWHFWLRQV

\$FWLRQ 6WHS 'HWDLOV

5HYLHZV





\$FWLRQ \$WHS WHDFKHUV ZLOO KDYH FHOHEUDWLRQ VWDWLRQV WR WUDFN VWXGHQWV JURZWK P
,QWHQG HG \$XOEKQEW
3URYLGHU 3UHVHQWHU 3HUVRQ 5HVSRQVLEOH

3HUFHSWLRQV

3UREOHP 6WDWHPHQW

'LVWULFWH~~RD~~QLQJ (QYLURQPHQW EDVHG RQ WKH %2(FRQVWUDLQWV
(QVXUH DOO VWXGHQWV KDYH DFFHVV WR D VDIH VXSSRUWLYH DQG FXOWXUDOO\ UI

6FKRRO 3HUIRUPDQEHREZGNPHFWDYWHPHQWV

\$FWLRQ 6WHS 'HWDLOV	5HYLHZV			
\$FWLRQ 6WHS D EHKDYLRU LQWHUYHQWLRQLVW WR DVVLVW ZLWK 3URYLGHU 3UHVHQWHU\$GPHQVRQ 5HVSRQVLEOH 'DWH V 7L\$XUXDPM WK &ROODERUDWLQJ BVHSDUWBMQFHW 'HOLYHU\ 0,QWSRUGV RQ)XQGLQJ 6RXUWPH , ()	FKDOOHQDUEDVEHKDYLRU	RUXPDDV		
	1RY	-DQ	0DU	-XQH
 1R 3URJUHVV  \$FFRPSOLVKH  &RQWLQXH 0R  I\LVFRQWLQXH				

6WUDW3URYLGH SHUVRQQHO WR DVVLVW WHDFKHUV DQG VWXGHQWV LQ WKH XVH RI
 6WUDWHJ\ V ([SHFWHQGHUHQWLQSDFXGHQW HQJDJHPHQW RQ FDPSPV UHJDUGLQJ WHFKQRORJ

6WXGHQW /H DUQLQJ

3UREOHP 6W D% D M P I G Q R Q GDWD IURP WKH 67\$\$\$ 6FRUHV \$IULFDQ \$PHULFDQ VWXGHQWV 5RHWV
&DXV \$G LWLRQDO WUDLQLQJ LV QHHGHG LQ XQGHUVWDQGLQJ VWXGHQWV RI FRORU EXLOG LQJ U

3HUFHSWLRQV

'LVWULFWH*~~RD~~OLQJ (QYLURQPHQW EDVHG RQ WKH %2(FRQVWUDLQWV
(QVXUH DOO VWXGHQWV KDYH DFFHVV WR D VDIH VXSSRUWLYH DQG FXOWXUDOO\ UI

6FKRRO 3HUIRUPDQFH 2EMHFWLYH

3HUFHSWLRQV

3UREOHP 6WDWIRPHQVDFKHUV GR QRW EHOLHYH WKH\ FDQ HDVLO\ FKDQJH WKHLU WHDFKLQJ 5RVR\
&DX\GLWLRQDO WUDLQLQJ LV QHHGHG WR DVVLVW WHDFKHUV LQ UHILQLQJ WKHLU WHDFKLQJ

'LVWULFWH*RDOLQJ (QYLURQPHQW EDVHG RQ WKH %2(FRQVWUDLQWV
(QVXUH DOO VWXGHQWV KDYH DFFHVV WR D VDIH VXSSRUWLYH DQG FXOWXUDOO\ UI

6FKRRO 3HUIRUPDQ, QF 2 E D V H W L K Y H Q X P E H U R I V W X G H Q W D Q G S D U H Q W H Q J D J H P H Q W I
E\ SDUWLF LSDWLRQ LQ NH\ VWUDWHJLF HYHQWV DQG SURJUDPV IURP WR E\ OD\
(YDOXDWLRQ 'DMDHGRWUFXHJH\

6WUDW, HPSOHPHQW DIWHU VFKRRO FOXEV IRU DOO VWXGHQWV JUDGHV VHFRQG WKUR
6WUDWHJ\ V ([SHFWHG 50% D W H E S B F W E H O R Q J L Q J I R U V W X G H Q W V
6WDII 5HVSQRVLEOH \$GRUOLRQV L W R W L R Q 7 H D P

7LWOH ,

7(\$ 3ULRULWLHV
, PSURYH ORZ SHUIRUPLQJ VFKRROV
(6) /HYHUV
/HYHU 3RVLWLYH 6FKRRO &XOWXUH
7DUJHWHG 6XSSRUW 6WUDWHJ\

3UREOHP 6WUDWHJLQV

\$FWLRQ 6WHS 'HWDLOV	5HYLHZV			
\$FWLRQ 6WHS KHUV DQG VWDII FUHDWH D YDULHW\ RI FOXEV WKDW FULWLFDO DQG DQDO\WLFDO WKLQNLQJ &RPSHQVDWH WHDFKHUV , QWHQG HG \$XGLHQFMV DQG 6WDII 3URYLGHU 3UHVHQWHU 7HDFKHUV DQG SRVWLIEOH 'DWH V 7LPHIUDPH 'HOLYHU\ 0)DFKRG)DFH	SURYLG)RURFDLODQG 6XHPDWH DQG VWDII IRU FUHDW LQJ DQG TRY -DQ	ODU	-XQH	

\$FWLRQ 6WHS 'HWDLOV

5HYLHZV

'LVWULFWH*~~RD~~OLQJ (QYLURQPHQW EDVHG RQ WKH %2(FRQVWUDLQWV
(QVXUH DOO VWXGHQWV KDYH DFFHVV WR D VDIH VXSSRUWLYH DQG FXOWXUDOO\ UI

'LVWULFWH*~~RD~~OLQJ (QYLURQPHQW EDVHG RQ WKH %2(FRQVWUDLQWV
(QVXUH DOO VWXGHQWV KDYH DFFHVV WR D VDIH VXSSRUWLYH DQG FXOWXUDOO\ UI

6FKRRO 3HUIRUPDQ(~~FK~~ ~~DM~~ ~~HFW~~ ~~LY~~ ~~H~~OHDUQLQJ (QYLURQPHQW DQG (QULFKPHQW RI RXU
(YDOXDWLRQ 'D' ~~W~~ ~~D~~ ~~63~~ 'U' ~~H~~ ~~S~~DUWPHQW &DPSXV 9LVLWV DQG)HHGEDFN IRU QHZ 5,6(XQLWV DC

6WUDW(~~JK~~ ~~DQ~~ ~~FH~~ WKH OHDUQLQJ HQYLURQPHQW E\ SURYLGLQJ WKH)XUQLWXUH DQG €
RI 6WXGHQWV

6WUDWHJ\ V ([SHFWH~~GW~~ ~~X~~ ~~GW~~ ~~Z~~ ~~LS~~ ~~DF~~ ~~W~~ H LQ D VDIHU HQYLURQPHQW DQG KDYH DFFHVV WR HG
QHHGV 7KLV ZLOO LPSURYH WKHLU HGXFDWLRQDO HQYLURQPHQW

6WDII 5HVSQRVLEOH\$ ~~GR~~ ~~U~~ ~~Q~~ ~~R~~ ~~Q~~ ~~W~~ ~~R~~ ~~Q~~ 63(' 'HSDUWPHQW 5,6(DQG ,QFOXVLRQ 7HDFKHUV

7LWOH ,

Site-Based Decision Making Committee

&RPPLWWHH 5ROH	1DPH	3RVLWLRQ
\$GPLQLVWUDWRU	'HOH#FUBH	3ULQFLSDO
\$GPLQLVWUDWRU	6KDQCORL RWW	\$VVLVWDQW 3ULQFLSDO
\$GPLQLVWUDWRU	5HJL-QDOH\	\$VVLVWDQW 3ULQFLSDO
1RQ FODVVURRP 3URIHVVLQRQDO	/DN\WDOGV	'DWD \$QDO\ VW
&ODVVURRP 7HDFKHU	,UP:HDYHU	7HDFKHU
%XVLQHVV 5HSUHVHQWDWLYH	3DVWNV	&RPPXQLW\ 0HPEHU
%XVLQHVV 5HSUHVHQWDWLYH	2VFDDUWLQH]	%XVLQHVV 5HSUHVHQWDWLYH
3DUDSURIHVVLRQDO	6KHDDGLJDQ	6HFUHWDU\
&RPPXQLW\ 5HSUHVHQWDWLYH	\$QJHDDQH\	&RPPXQLW\ 3DUWQHU
3DUHQW	\$VKQDQNVWRQ	3DUHQW

Campus Funding Summary

		7LWOH ,
'LVW	ULFW	
*RDO		

3DUHQW (QJDJHPHQW									
'LVW *RDO	U 3	6FKRR HUTRU	RO POVDF	\$FWL 6WH	LRQ HHS	5HVRXUFHV 1HHGHG	'HVFULSWLRQ	\$FFRXQW &RGH	\$PRX
						3HUVRQQHO WR DVVLVW	([WUD 'XW\ IRU SDUHQWDO LQYROYHPPHQW)
						VXSSOLHV IRRG ERRNV DQG	6XSSOLHV DQG PDWHULDOV IRU SDUHQWDO LQYROYHPPHQW)
									6XE 7RWDO
									%XGJHWHG)XQG 6RXUFH
									'LIIHUHQFH
%(\$ 3,&									
'LVW *RDO	U 3	6FKRR HUTRU	RO POVDF	\$FWL 6WH	LRQ HHS	5HVRXUFHV 1HHGHG	'HVFULSWLRQ	\$FFRXQW &RGH	\$PRX
									6XE 7RWDO
									%XGJHWHG)XQG 6RXUFH
									'LIIHUHQFH
63(' 3,&									
'LVW *RDO	U 3	6FKRR HUTRU	RO POVDF	\$FWL 6WH	LRQ HHS	5HVRXUFHV 1HHGHG	'HVFULSWLRQ	\$FFRXQW &RGH	\$PRXC
)XUQLWXUH)851 (48,3		
						(GXFDWLRQDO 6XSSOLHV DQG 6QDFNV	*(1(5\$/ 6833/,(6		
									6XE 7RWDO
									%XGJHWHG)XQG 6RXUFH
									'LIIHUHQFH
									*UDQG 7RWDO %XGJH
									*UDQG 7RWDO 6SH
									'LIIHUHQFH